

Agenda

- I. **Opening Remarks**
- II. Introduction to Horizon Europe
- III. Tips and recommendations for developing proposals



Opening Remarks

- Intends to provide an overview of Horizon Europe
- Interactive session intended
 - Please put questions into the Q&A during presentations – they will be answered either during the presentation or in the specified Q&A session
- All questions can be typed or said (in the specified Q&A session)
- Any answers not answered in the session will be provided afterwards
- Information is available from many sources – we will provide links after the session



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- III. Tips and recommendations for developing proposals



Introduction to Horizon Europe – Main goals



Keeping the EU at the forefront of global research and innovation, Horizon Europe will:

- Maximise impact and deliver on the EU’s strategic priorities; Strengthen excellent EU science and technology; Foster the EU’s industrial competitiveness and its innovation performance; and Enhance access to excellence for researchers across Europe.

- Horizon Europe aims to boost growth, trade and investment and to create a significant social and environmental impact.



Up to €11 of **GDP gains** over 25 years can be potentially generated by each euro invested at EU level in R&I



Over 35% of Horizon Europe **spending** will contribute to **climate objectives**



To create **300.000 jobs by 2040**, of which **40%** will be **highly skilled** jobs



Introduction to Horizon Europe – Timeline



Draft calls have been available for a number of months

Work Programmes published on June 16, with many deadlines for October 2021

Consortia already being developed

Introduction to Horizon Europe – from the old to the new

Horizon 2020



Horizon Europe



Introduction to Horizon Europe - Pillars

Pillar 1

Excellent Science

European Research Council

Marie Skłodowska-Curie
Actions

Research Infrastructures

Pillar 2

Global Challenges and
European Industrial
Competitiveness

Clusters

- Health
- Culture, Creativity and Inclusive Society
- Civil Security for Society
- Digital, Industry and Space
- Climate, Energy and Mobility
- Food, Bioeconomy, Natural Resources, Agriculture and Environment

Joint Research Centre

Pillar 3

Innovative Europe

European Innovation Council

European innovation
ecosystems

European Institute of
Innovation
and Technology

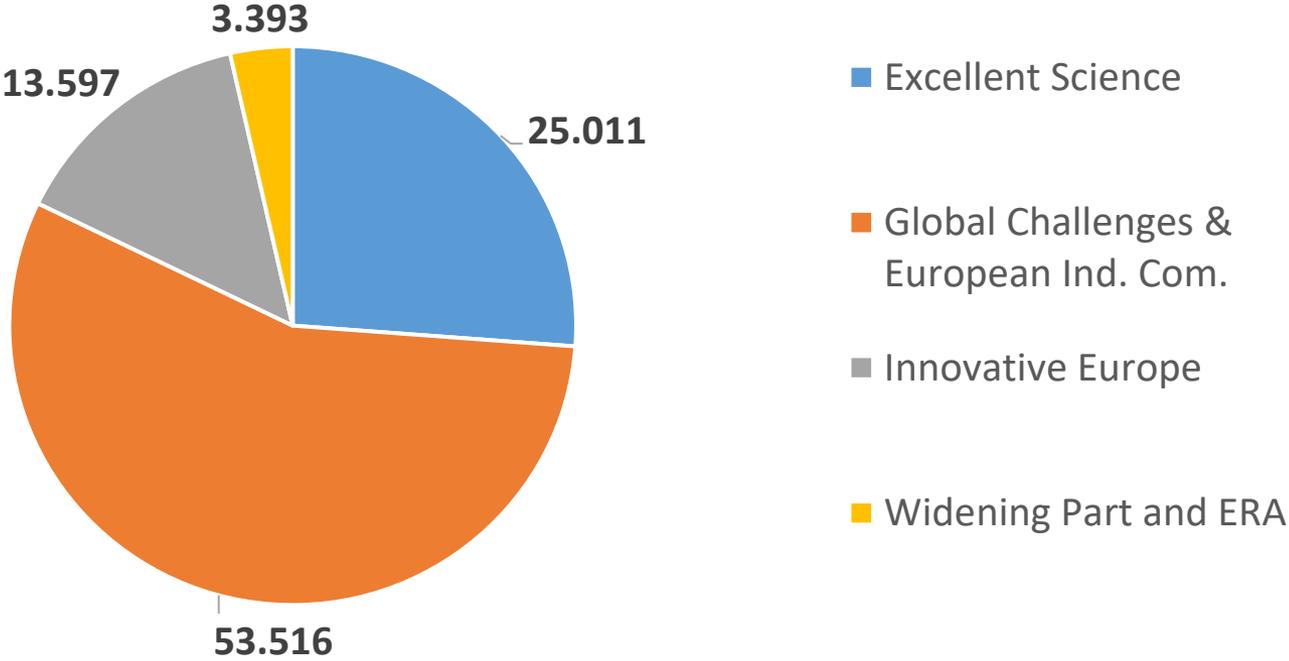
Widening Participation and Strengthening the European Research Area

Widening participation and spreading excellence

Reforming and Enhancing the European R&I system

Introduction to Horizon Europe - Budget

Horizon Europe Budget (in € Billion)



Introduction to Horizon Europe

Pillar 1

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Introduction to Horizon Europe – Pillar 1

Pillar 1: Excellent Science

Objective: Reinforcing and extending the excellence of the Union's science base

European Research Council (ERC)

- Supports frontier research, cross disciplinary proposals and pioneering ideas in new and emerging fields which introduce unconventional and innovative approaches.
 - Budget: **€ 16.0 billion**

Marie Skłodowska-Curie Actions

- Provides grants for all stages of researchers' careers (e.g. highly experienced researchers), and encourage transnational, intersectoral and interdisciplinary mobility
 - Budget: **€ 6.60 billion**

European Research Infrastructures (RI)

- Research Infrastructures are facilities that provide resources and services for research communities to conduct research and foster innovation.
 - Budget: **€ 2.41 billion**



Introduction to Horizon Europe

Pillar 1 Excellent Science

European Research Council

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Research Infrastructures

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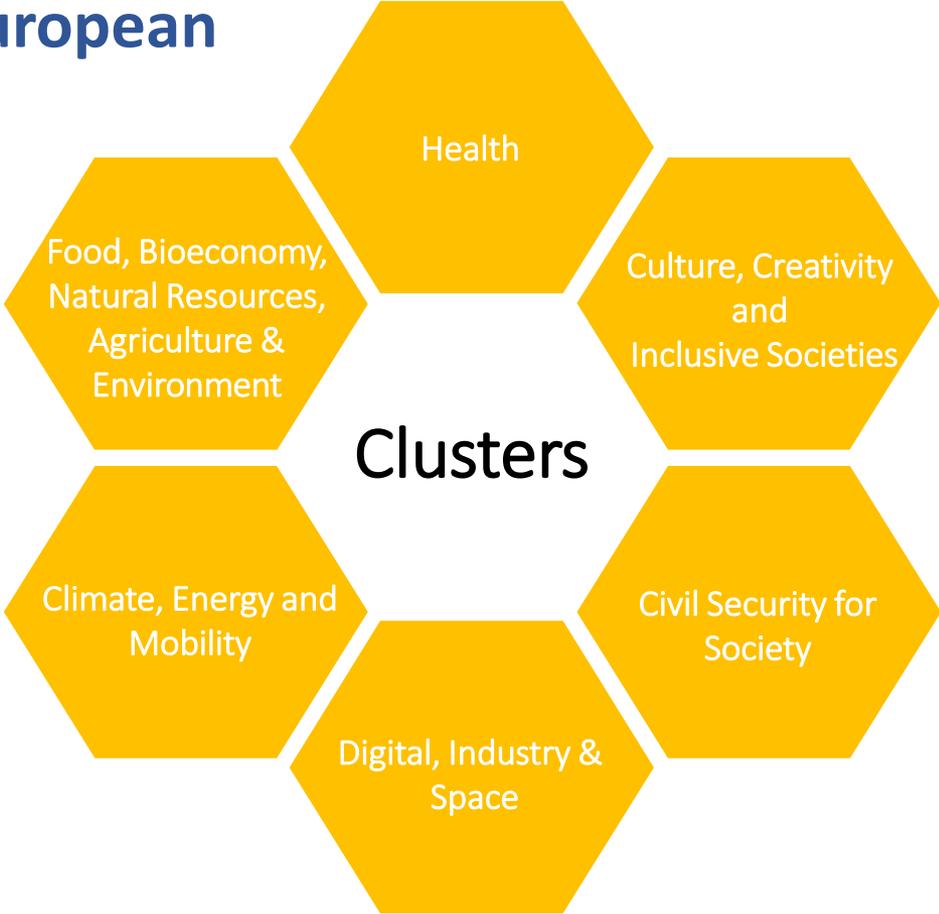


Introduction to Horizon Europe – Pillar 2

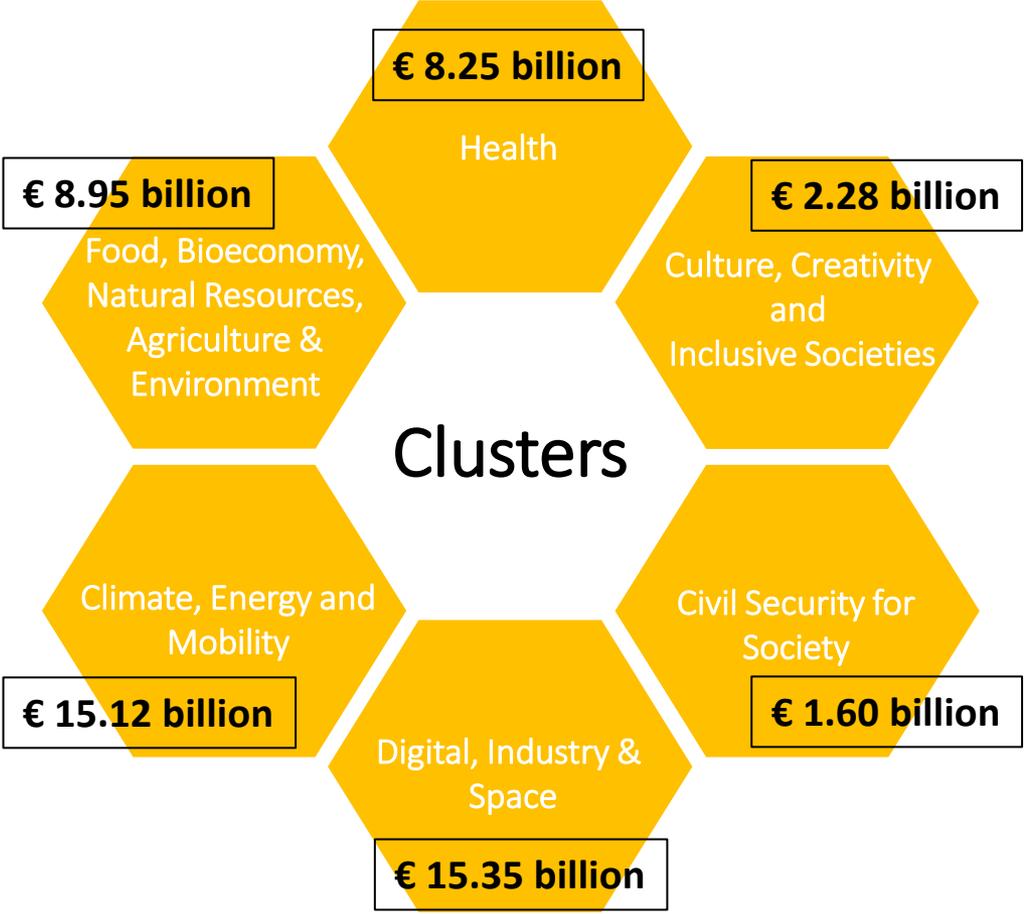
Pillar 2: Global Challenges & European Industrial Competitiveness

Objective: Boosting key technologies and solutions underpinning EU policies & Sustainable Development Goals.

- Built on clusters that exploit European strengths by generating new knowledge and innovations, along with a new mission approach.
- Ensure that R&I activities support EU policy priorities in areas such as the achievement of the Sustainable Development Goals and Societal Challenges.
- Industrial leadership prominent within the pillar.



Introduction to Horizon Europe – Pillar 2



Introduction to Horizon Europe – Pillar 2

Clusters	Areas of intervention	
Health	<ul style="list-style-type: none"> • Health throughout the life course • Non communicable and rare diseases • Tools, technologies and digital solutions for health and care, including personalised medicine 	<ul style="list-style-type: none"> • Environmental and social health determinants • Infectious diseases, including poverty related and neglected disease • Health care systems
Culture, creativity and inclusive society	<ul style="list-style-type: none"> • Democracy and Governance • Social and economic transformations 	<ul style="list-style-type: none"> • Culture, cultural heritage and creativity
Civil security for society	<ul style="list-style-type: none"> • Disaster resilient societies • Protection and Security 	<ul style="list-style-type: none"> • Cybersecurity

Introduction to Horizon Europe – Pillar 2

Clusters	Areas of intervention	
Digital, Industry and Space	<ul style="list-style-type: none"> • Manufacturing technologies • Advanced materials • Next generation internet • Circular industries • Space, including Earth Observation 	<ul style="list-style-type: none"> • Key digital technologies • Artificial Intelligence and robotics • Advanced computing and Big Data • Low carbon and clean industry • Emerging enabling technologies
Climate, Energy and Mobility	<ul style="list-style-type: none"> • Climate science and solutions • Energy systems and grids • Communities and cities • Industrial competitiveness in transport • Smart mobility 	<ul style="list-style-type: none"> • Energy supply • Buildings and industrial facilities in energy transition • Clean, safe and accessible transport and mobility • Energy storage
Food, bio-economy, natural resources, agriculture and Environment	<ul style="list-style-type: none"> • Environmental observation • Agriculture, forestry and rural areas • Circular systems • Food systems 	<ul style="list-style-type: none"> • Biodiversity and natural resources • Seas, oceans and inland waters • Bio based innovation systems in the EU • Bio-economy



Introduction to Horizon Europe – Pillar 2

Contribution to Sustainable Development Goals

-  Health: SDG 3 – Good Health and Well-Being for People; SDG13 – Climate Action
-  Culture, creativity and inclusive society: SDG 1 - No Poverty; SDG 3 – Good Health and Well-Being for People; SDG 4 - Quality Education; SDG 5 - Gender Equality; SDG 8; SDG 9; SDG 10; SDG 16
-  Civil Security for Society: SDG 16 – Peace, Justice and Strong Institutions
-  Digital, Industry and Space: SDG 8 - Decent Work and Economic Growth; SDG 9 - Industry, Innovation and Infrastructure; SDG 12 - Responsible Consumption and Production; SDG-13 Climate Action
-  Climate, Energy and Mobility: SDG 6 - Clean water and sanitation; SDG 7 - Affordable and Clean Energy; SDG 9 - Industry, Innovation and Infrastructure; SDG 11 - Sustainable Cities and Communities; SDG 12; SDG 13
-  Food, Bioeconomy, Natural Resources, Agriculture and Environment: SDG 2 – Zero Hunger; SDG 3 – Good Health and Well-Being; SDG 6 - Clean Water and Sanitation; SDG 8 – Decent Work and Economic Growth; SDG 9; SDG 11; SDG 12; SDG 13; SDG 14; SDG 15

Source: EMDESK



R&I Missions

Objective: Relating EU's research and innovation better to society and citizens' needs; with strong visibility and impact

- Each mission will operate as a portfolio of actions – such as research projects, policy measures or even legislative initiatives – to achieve a measurable goal that could not be achieved through individual actions.
- “The EU missions’ idea is to tackle these societal challenges in a new way: targeted, time-bound and with a measurable goal. They bring together policies and instruments as a coherent, joined-up approach to ensure a strong impact on society and drive long-term, systemic and disruptive change. It is a huge ambition that we plan to fulfil together for a sustainable Europe for all.”
 - Mariya Gabriel, Commissioner for Innovation, Research, Culture, Education and Youth

Introduction to Horizon Europe – Pillar 2

R&I Missions

Adaptation to climate change, including societal transformation

Healthy oceans, seas, coastal and inland waters



Mission areas



Cancer

Climate-neutral and smart cities



Soil health and food



Introduction to Horizon Europe

Pillar 1 Excellent Science

European Research Council

Marie Skłodowska-Curie
Actions

Research Infrastructures

Pillar 2 Global Challenges and European Industrial Competitiveness

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Joint Research Centre

Pillar 3 Innovative Europe

European Innovation Council

European innovation
ecosystems

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and Technology

Widening Participation and Strengthening the European Research Area

Widening participation and spreading excellence

Reforming and Enhancing the European R&I system



Introduction to Horizon Europe – Pillar 3

Pillar 3: Innovative Europe

Objective: Stimulating market-creating breakthroughs and ecosystems conducive to innovation. One-stop shop for high potential innovators, aiming to put Europe at the forefront of market-creating innovation through a "bottom-up" approach.

European Innovation Council (EIC)

- Supports researchers and innovators developing high-risk, breakthrough innovations with the potential to create new markets and boost jobs, growth and prosperity in Europe.
 - Budget: **€ 10.11 billion**

European Innovation Ecosystems (EIE)

- Joint programmes connecting regional and national innovation actors.
 - Budget: **€ 527 million**

European Institute of Innovation and Technology (EIT)

- Bringing key actors (research, education and business) together around a common goal for nurturing innovation (cross-cutting).
 - Budget: **€ 2.97 billion**

Introduction to Horizon Europe

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Introduction to Horizon Europe - Widening

Widening Participation and Strengthening the European Research Area

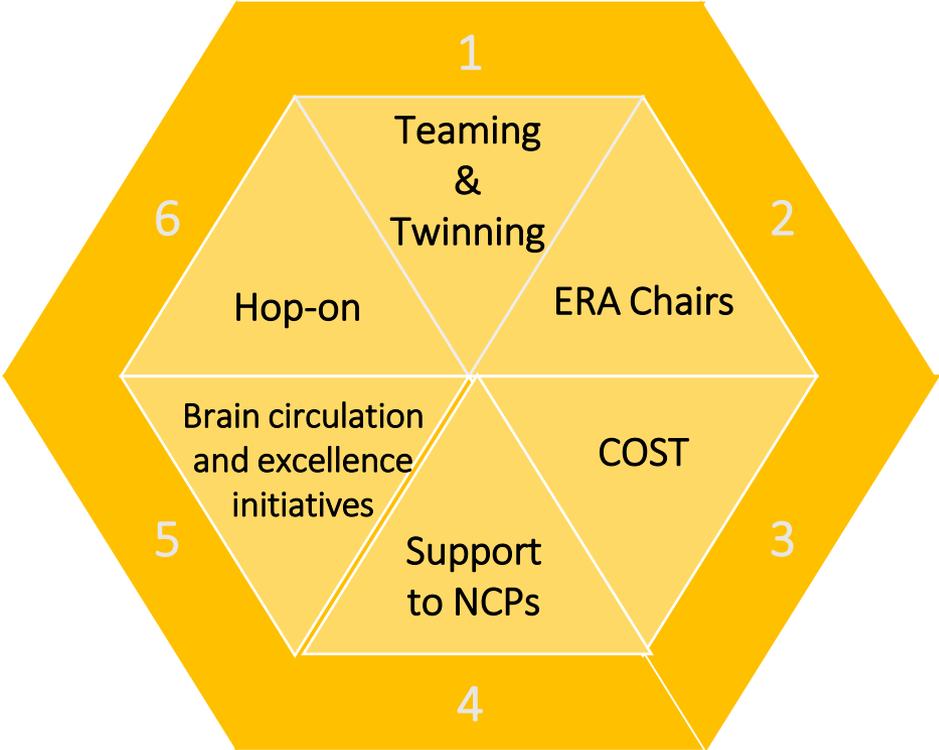
Widening Participation and Spreading Excellence

Objective: Widening Participation and Spreading Excellence

3.3



Common understanding: At least 3.3 % of Horizon Europe budget (Widening as a whole)



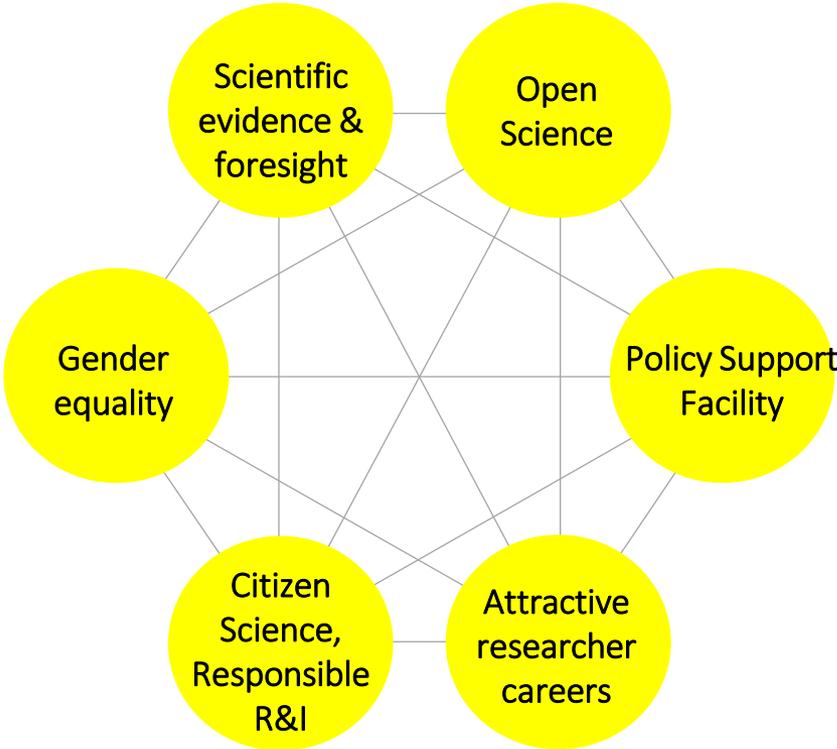
Introduction to Horizon Europe - Widening

Widening Participation and Strengthening the European Research Area

Objective: Reforming and enhancing the European R&I system



Common understanding: At least 3.3 % of Horizon Europe budget (Widening as a whole)



Introduction to Horizon Europe – Simplification of process

Implementation Strategy

Objective: To shift the focus from administration to content

Single Electronic Data Interchange Area (SEDIA) is the entry point to participate in funding programmes and tenders managed by the European Commission and other EU bodies.



Questions and Answers – Some suggested questions

How many calls are open at the moment?

How large and international should be a consortium?

What are the likely chances of an approved project?

Where can I obtain further help?

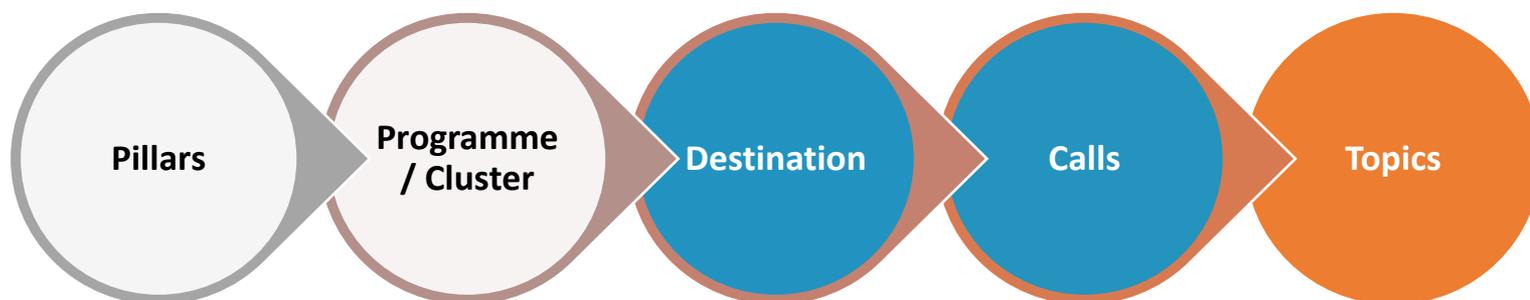
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- III. **Tips and recommendations for developing proposals**



Identifying an opportunity

Identifying a call/topic



Identifying an opportunity

Identifying a call/topic

EN

Horizon Europe

Work Programme 2021-2022

7. Digital, Industry and Space

DISCLAIMER

This draft has not been adopted or endorsed by the European Commission. Any views expressed are the preliminary views of the Commission services and may not in any circumstances be regarded as stating an official position of the Commission. The information transmitted is intended only for the Member State or entity to which it is addressed for discussions and may contain confidential and/or privileged material.

Destination

Call

Topic

- Introduction 16
- DESTINATION – CLIMATE NEUTRAL, CIRCULAR AND DIGITISED PRODUCTION 18**
- Call - CLIMATE NEUTRAL, CIRCULAR AND DIGITISED PRODUCTION 2021 ... 23**
- Conditions for the Call**
- Green, flexible and advanced manufacturing**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-01: AI enhanced robotics systems for smart manufacturing (IA) 25**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-02: Zero-defect manufacturing towards zero-waste (IA) 25**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-03: Laser-based technologies for green manufacturing (RIA) 25**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-05: Manufacturing technologies for bio-based materials (RIA) 29**
- Advanced digital technologies for manufacturing 31**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-07: Artificial Intelligence for sustainable, agile manufacturing (IA) 31**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-08: Data-driven Distributed Industrial Environments (IA) 33**
- A new way to build, accelerating disruptive change in construction 35**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-10: Digital permits and compliance checks for buildings and infrastructure (IA) 35**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-11: Automated tools for the valorisation of construction waste (RIA) 38**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-12: Breakthrough technologies supporting technological sovereignty in construction (RIA) 40**
- Hubs for circularity, a stepping stone towards climate neutrality and circularity in industry 41**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-14: Deploying industrial-urban symbiosis solutions for the utilization of energy, water, industrial waste and by-products at regional scale (RIA) 41**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-16: Hubs for Circularity European Community of Practice (ECOP) platform (CSA) 44**
- Enabling circularity of resources in the process industries, including waste and CO2/CO 48**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-17: Plastic waste as a circular carbon feedstock for industry (IA) 48**
- HORIZON-CL4-2021-TWIN-TRANSITION-01-18: Carbon Direct Avoidance in steel: Electricity and hydrogen-based metallurgy (IA) 50**

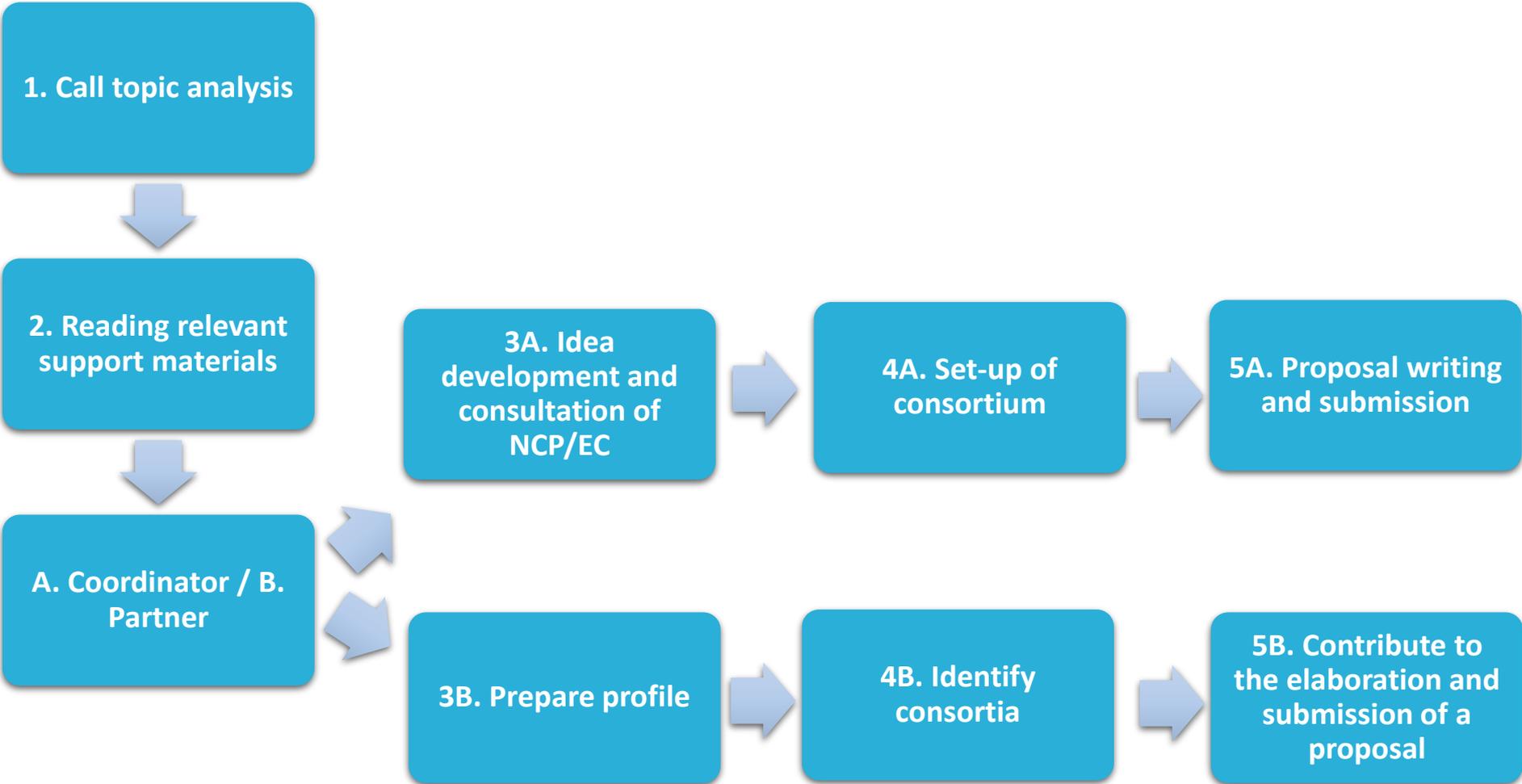


Identifying an opportunity

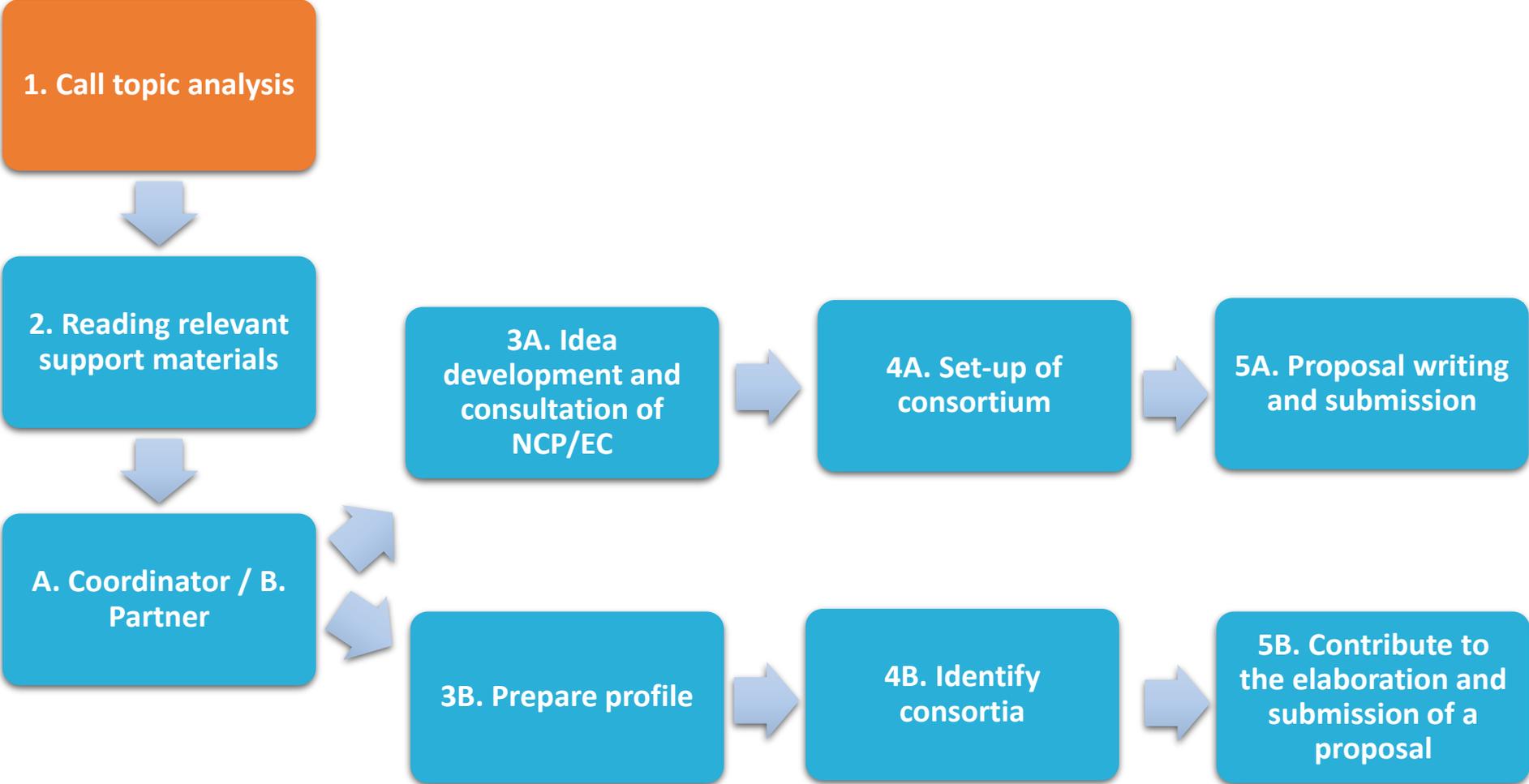
Identifying a call/topic – Aspects to consider

- What previous experience do you have? (check in which areas your organisation worked before both nationally and internationally; check what types of activities you did before independently from the area which you could replicate in an eventual project; check geographical areas where you have experience)
- Who do you know/did you work with before? (check what organisations you partnered with before and think of the their business areas/interests)
- What are your areas of interest? (you may want to expand our business areas; some new areas might be strategically interesting)
- Any other?

Identifying an opportunity



Identifying an opportunity



Identifying an opportunity

The EU Funding & Tenders Portal

Navigation: Home | SEARCH FUNDING & TENDERS | HOW TO PARTICIPATE | PROJECTS & RESULTS | WORK AS AN EXPERT | SUPPORT

Alert: Legal Entity & Bank Account validations tasks will experience issues in the Grant Management Services on Thursday, 10.12.2020, between 07:30 – 08:10 CET

Find calls for proposals and tenders

Search calls for proposals and tenders by keywords, programmes...

EU Programmes

Programming period 2014-2020

3rd Health Programme (3HP)	Asylum, Migration and Integration Fund (AMIF)	Consumer Programme (CP)	Creative Europe (CREA)	Europe Direct (ED)
European Defence Industrial Development Programme (EDIDP)	EU Aid Volunteers Programme (EUAID)	European Solidarity Corps (ESC)	Erasmus+ Programme (EPLUS)	Europe For Citizens (EFC)
European Maritime and Fisheries Fund (EMFF)	European Statistics (ESTAT)	Innovation Fund (INNOVFUND)	EU External Action (RELEX)	HERCULE III (HERC)

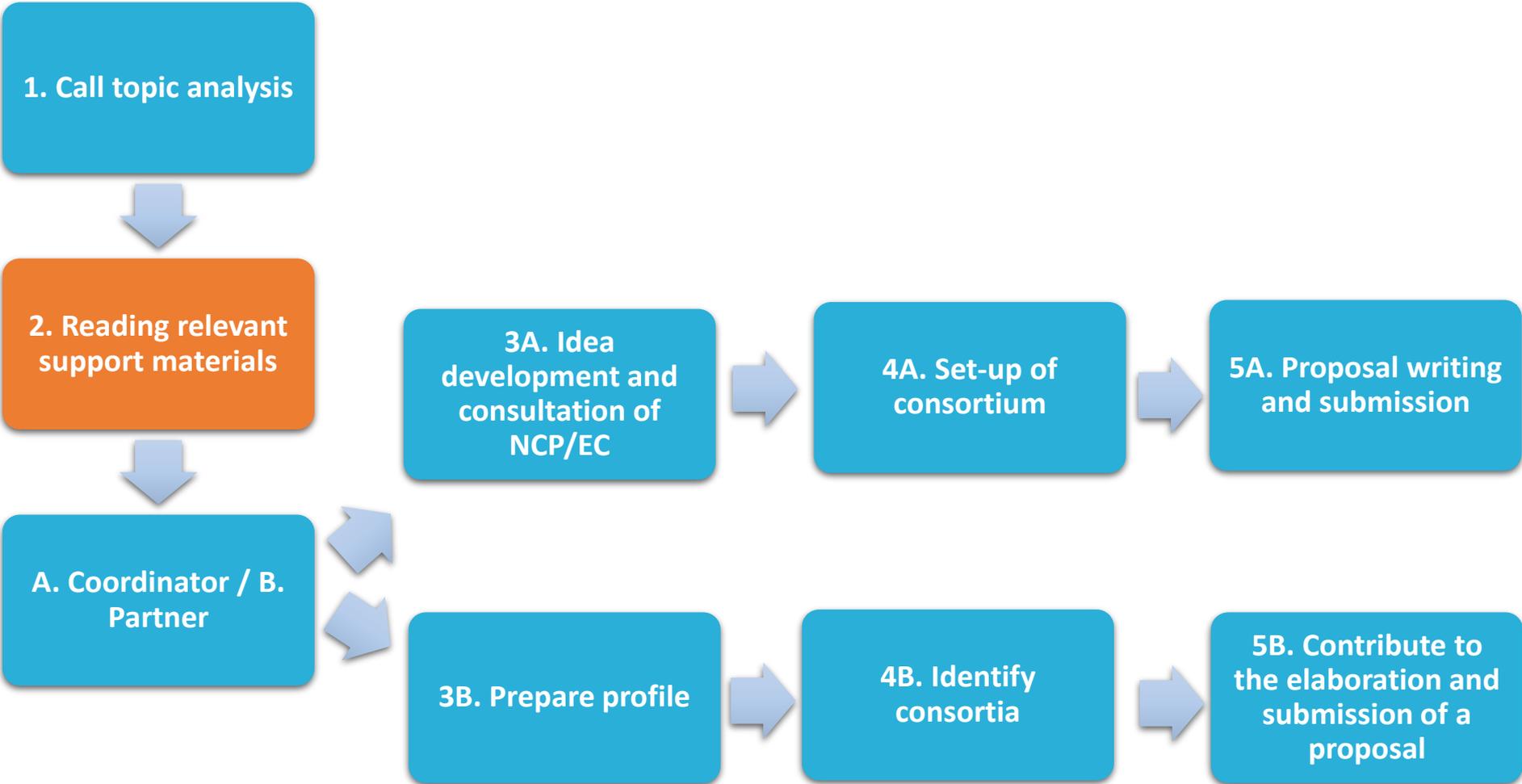
News

- 01 Dec, 2020: **First Innovation Fund call for Small Scale Projects published on 1 December 2020**
The first Innovation Fund call for Small Scale Projects has been published! Submission opening soon Submission deadline: 10 March 2021 ...
- 23 Nov, 2020: **Horizon 2020 FAQs on grant management during the COVID-19 crisis continue to apply**
Taking into account the current COVID-19 situation, the Commission confirms that the following FAQs, related to the management of Horizon 2020 grants under the ...
- 27 Oct, 2020: **eProcurement: new version of eSubmission and new Tender details page in the Funding & Tenders Portal**
When responding electronically to calls for tenders, for example to Open procedures, you will notice that some enhancements have been brought to eSubmission. Ha...

[All news >](#)



Identifying an opportunity



Identifying an opportunity

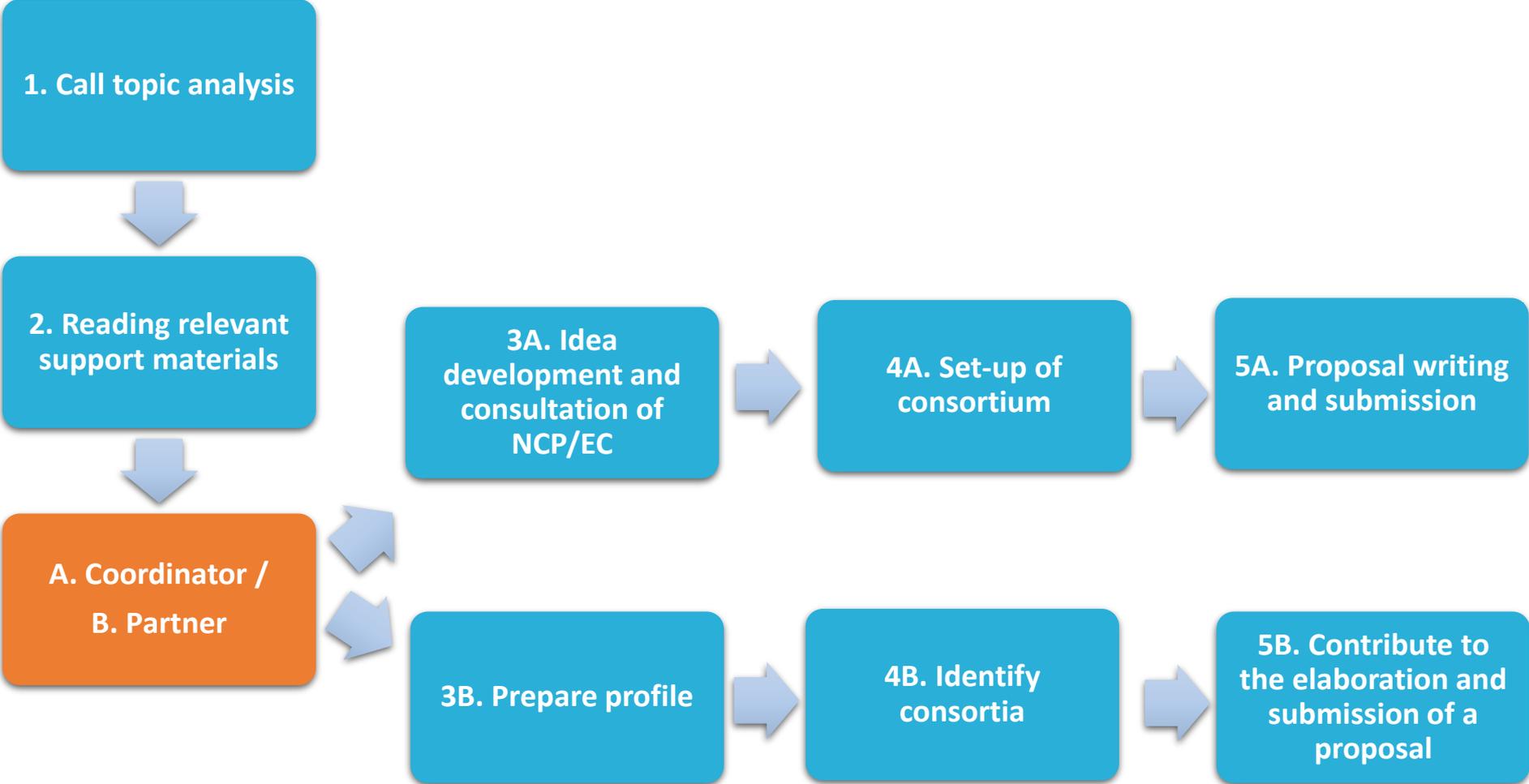
Why is it important?

Time spent on this activity at the beginning can:

- Ensure that one does not waste time preparing a proposal on a topic when there are other organisations that stand a much better chance of winning
- Ensure that one picks the most relevant partners when building its consortium
- Provide the material required to demonstrate a good knowledge of the topic in the proposal and help build a short summary of the method to be used to share with interested partners



Identifying an opportunity



Identifying an opportunity

Coordinator

- Direct communication with the EC
- Greater visibility nationally and internationally
- Experience in international project management to be shown in proposals
- Demanding in terms of time

Partner

- Allows gaining experience in Horizon Europe projects
- Allows enlarging the portfolio of international partners/contacts
- Partnering is less demanding than coordinating

Source: GPPQ

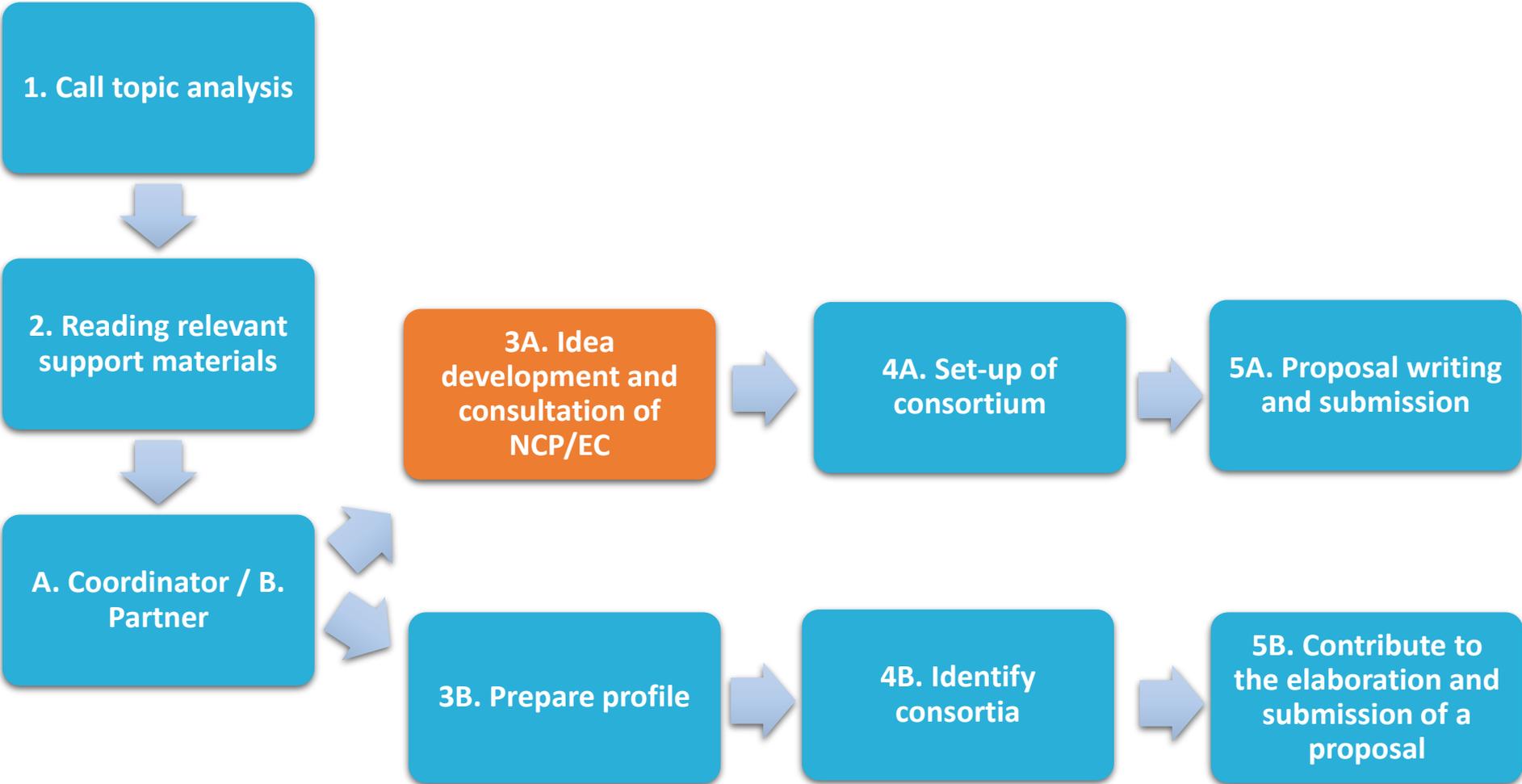


Identifying an opportunity

How to decide?

- What type of action is it?
- Do you have experience in the thematic area?
- Did you coordinate a similar project before?
- Who are the other players that might be developing a proposal for the same call? (more/less experience?)
- Can you put together a good partnership? (previous contacts, etc)
 - Being a Coordinator is difficult – needs careful consideration

Developing or joining a consortium



Developing or joining a consortium

When you have completed your background reading, it is useful to prepare a project summary (1-2 pages) to be used for sharing with interested partners

It can contain:

- A short summary of important background
- A short summary of each work package (set of related tasks e.g. dissemination, project management etc.) to demonstrate the method to be used
- If known (or confirmed), partners included/to be included (can be placed against the work package for which they will be responsible if known)



Developing or joining a consortium

Consultation of NCP (National Contact Point)



National Contact Points for Horizon

The network of National Contact Points (NCPs) is the main structure to provide guidance, practical information and assistance on all aspects of participation in Horizon. NCPs are also established in many non-EU and non-associated countries ("third countries").

Search by

Country(ies): Function(s):

*BREXIT - End of transition period
 General notice for UK applicants: **Irrespective of the outcome of the negotiations on the future relationship between the EU and the UK**, the UK and persons or entities established in the UK continue to be eligible to receive Union funds under actions carried out in direct, indirect or shared management, which implement Union programmes and activities committed under the MFF 2014-2020 (and previous periods), until the closure of those Union programmes and activities in **conformity with the EU-UK Withdrawal Agreement****. This means that UK entities can continue to participate and receive funding in Horizon 2020 actions (and previous programmes) until their closure,

NCP Services

In general, the following basic services are available in accordance with the **EU NCP Guiding Principles** agreed by all countries:

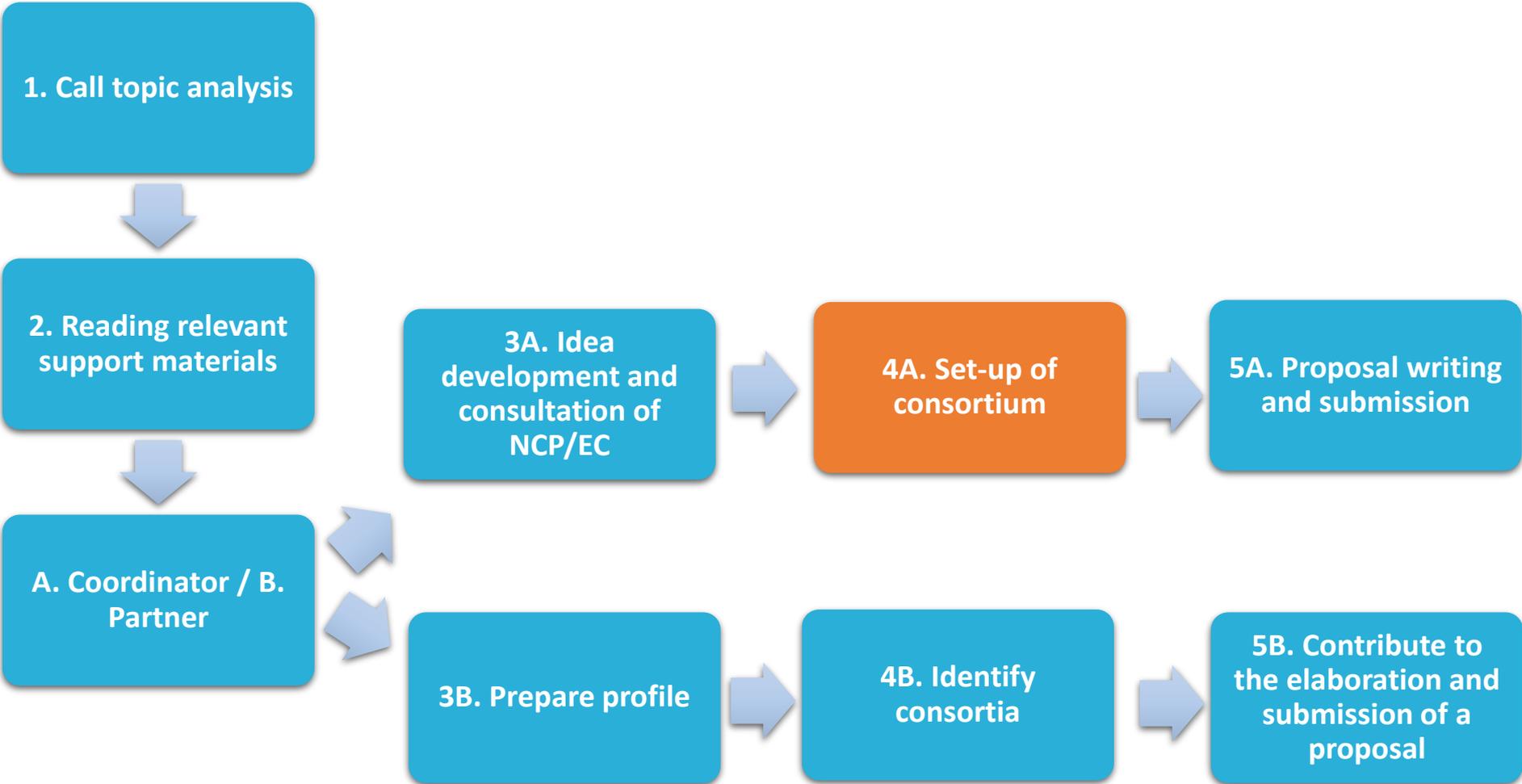
1. Guidance on choosing relevant Horizon Europe topics and types of action
2. Advice on administrative procedures and contractual issues
3. Training and assistance on proposal writing
4. Distribution of documentation (forms, guidelines, manuals etc.)
5. Assistance in partner search

As the NCPs are national structures, the type and level of services offered may differ from country to country.

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/support/ncp>



Developing or joining a consortium



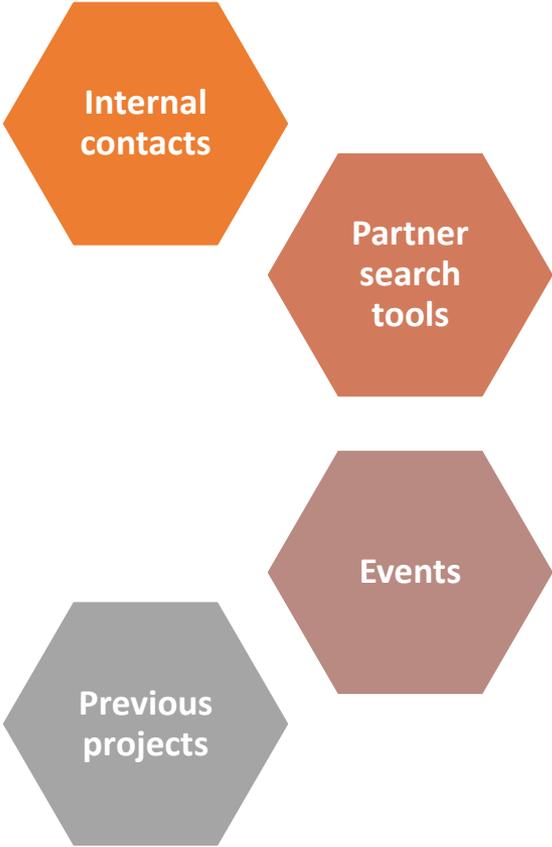
Developing or joining a consortium

Tips on building the consortium

- A proposal needs to have sufficient partners to achieve its aims.
- From the background reading and call topic text one will have an idea of the tasks needed to be implemented in the project. Partners that have lots of experience (particularly in previous projects) in these tasks should be chosen.
- With regard to dissemination, if possible include an organization whose geographic reach covers that of the project and is related to the topic in question
- Consider also the type of organisation to choose (don't forget to include companies as well if possible)

Developing or joining a consortium

Identifying partners



Developing or joining a consortium

Identifying partners

- Identify possible partners from our previous international R&D projects
- Check previous proposals that were developed in a partnership with others
- Verify contacts from other international and national projects
- Ask partners about their contacts



Internal contacts

Developing or joining a consortium

- **CORDIS** – ‘partner search’

<https://cordis.europa.eu/partners/web/guest>

- LinkedIn H2020/Horizon Europe groups
- “Partner search” tool on European Funding & Tenders Platform

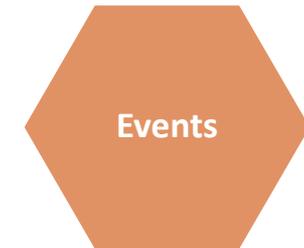


Developing or joining a consortium

- in Brussels: specific Info Days organized; the H2020/Horizon Europe webpage to be checked regularly:

<http://ec.europa.eu/programmes/horizon2020/en/newsroom/573/>

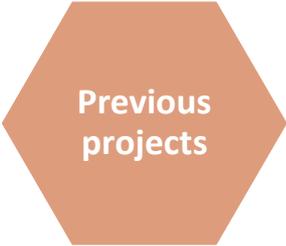
- Conferences, workshops, seminars



Developing or joining a consortium

- CORDIS – Find a project: Look for previous projects in the same domain to identify relevant organisations

http://cordis.europa.eu/home_en.html



CORDIS is the primary source of results from EU-funded projects since 1990

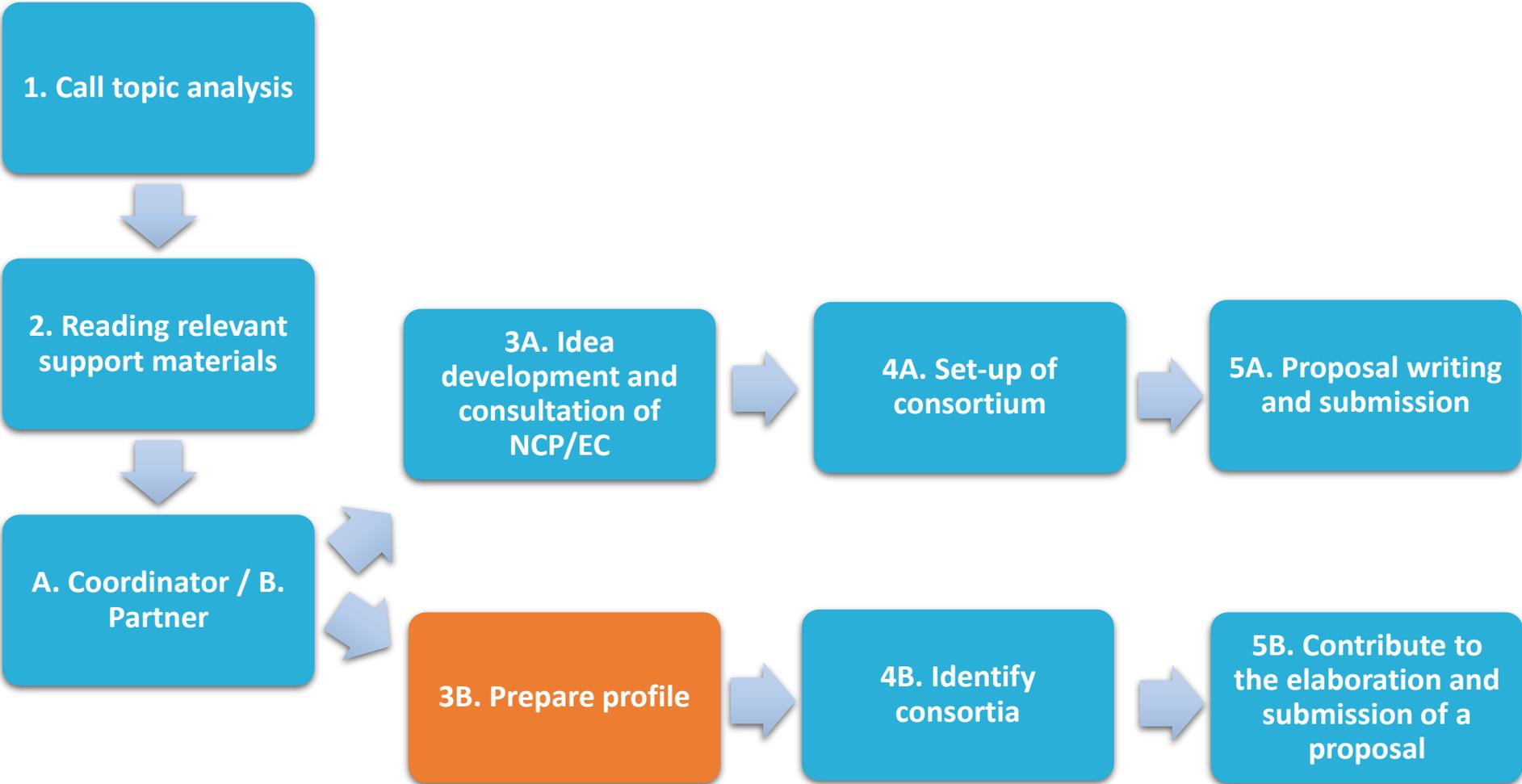
Search projects and results [dropdown arrow] [input field] [search icon]

- List projects by framework programme [dropdown arrow]
- See latest results [dropdown arrow]
- Download projects as open data [dropdown arrow]
- Visualise Horizon 2020 data [dropdown arrow]

Latest updated projects

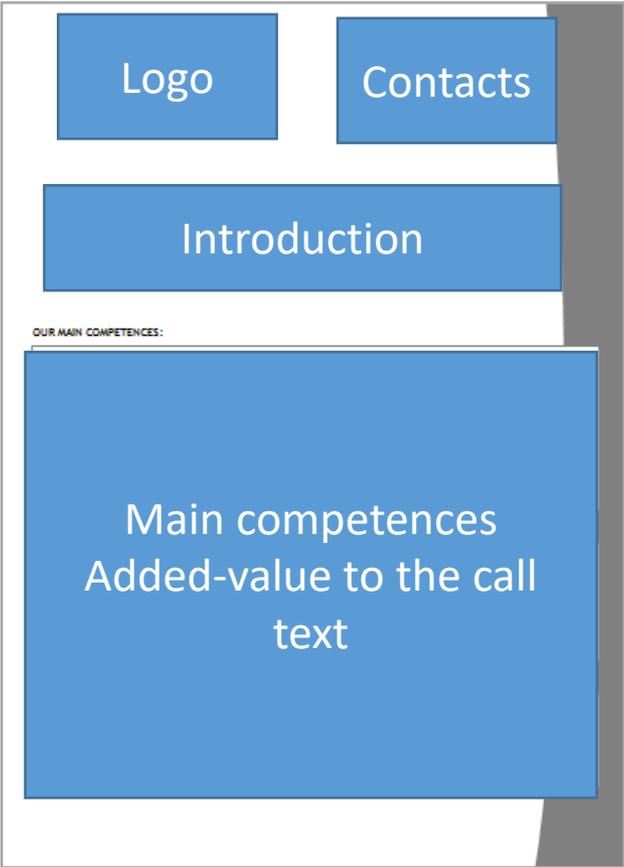


Developing or joining a consortium

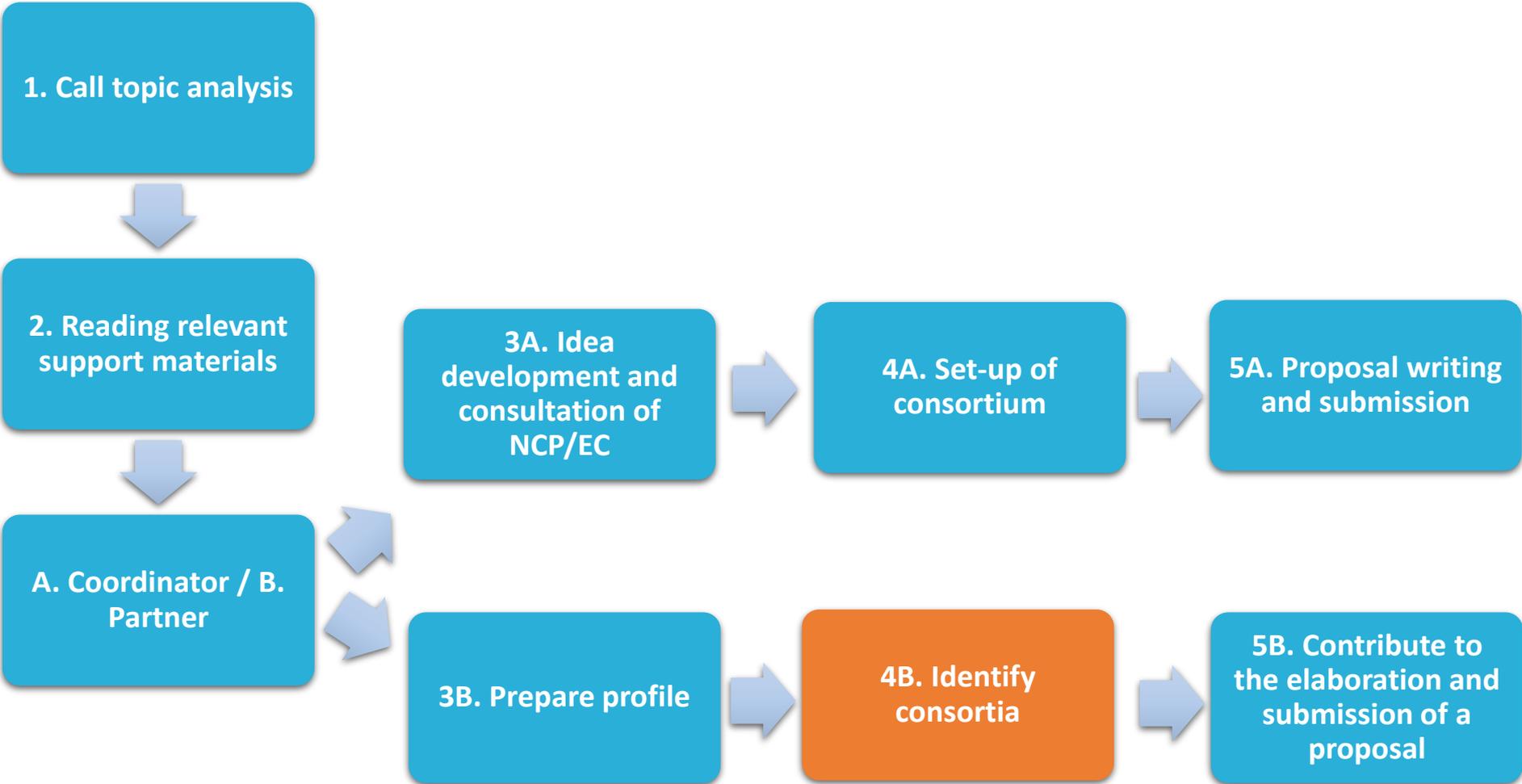


Developing or joining a consortium

Profile adapted to the call topic



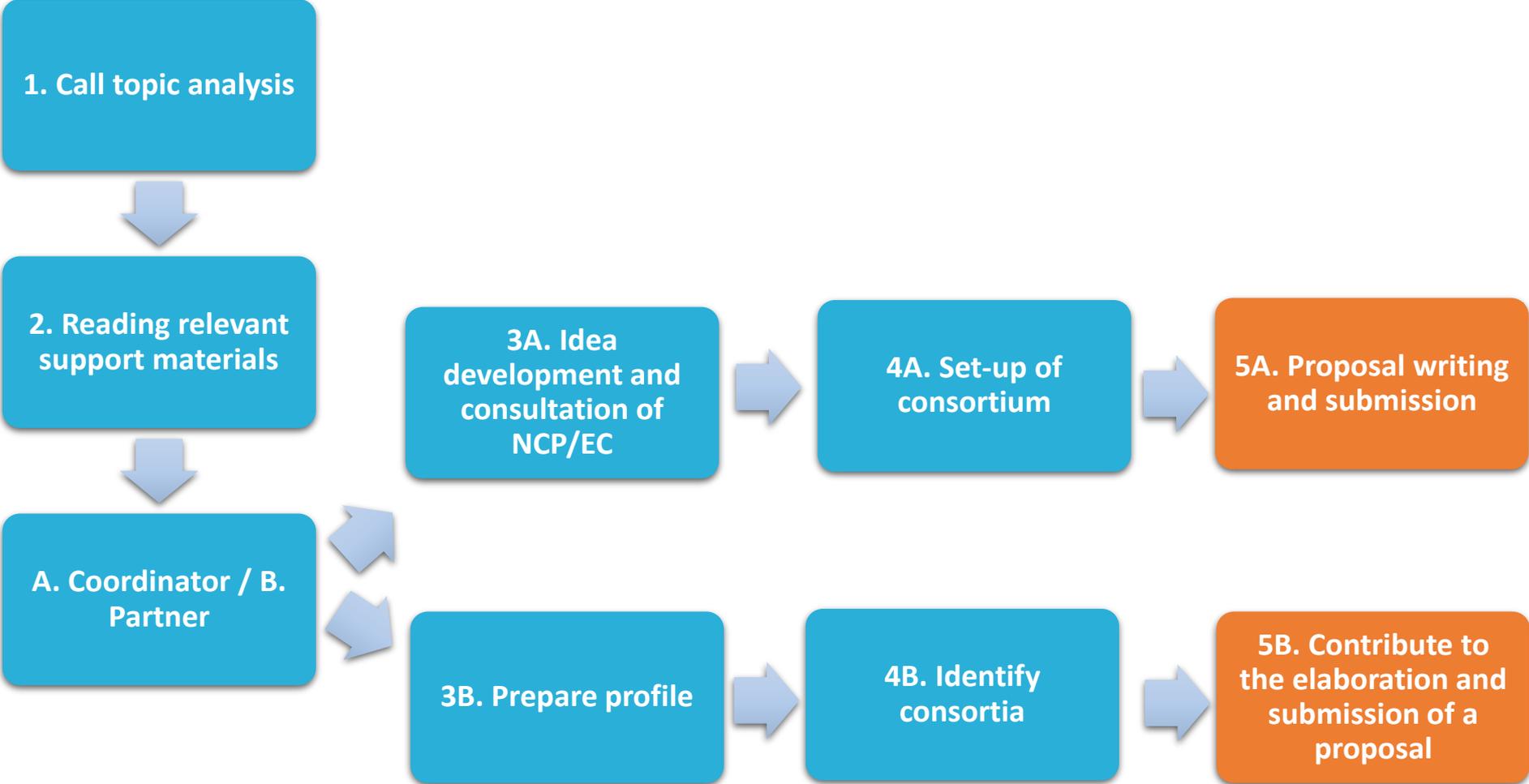
Developing or joining a consortium



Developing or joining a consortium

- Contact partners previously worked with
- Contact partners of previous partners and projects
- Check on Cordis who could be involved with the specific call topic
- Ask NCP/EC

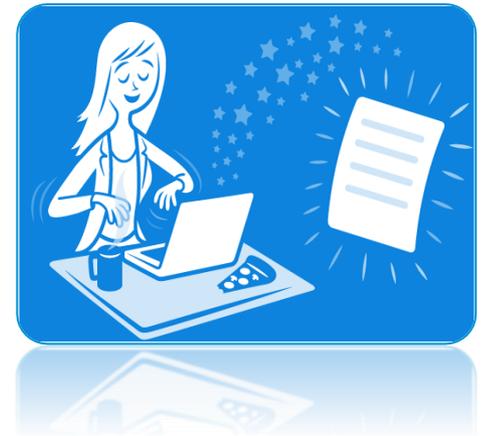
Developing a proposal



Developing a proposal

Responding to a Call - Tips

- Build on the project summary work packages
- Build on the background information
- Begin also to fill the section on the Consortium as a whole
- Do not leave the Impact section until last
- Pay attention to the evaluation criteria when writing the proposal
- Visit the Participant Portal frequently during the proposal development



Developing a proposal

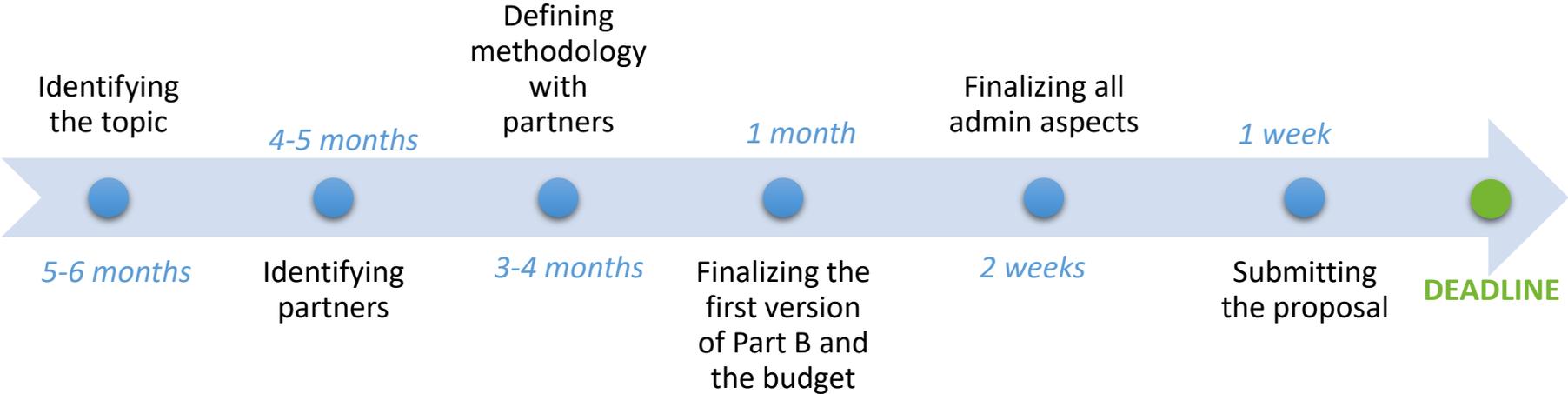
Responding to a Call - Tips

- Use simple English and write clear and short phrases
- Pay attention to required formalities (minimum font size, margins, page limits and others)
- Use formatting to ease the evaluators' reading
- Repeat points that you want the evaluator to understand
- Justify your statements with concrete examples
- Relate the call text to what you are proposing



Developing a proposal

When to start elaborating Horizon Europe proposals

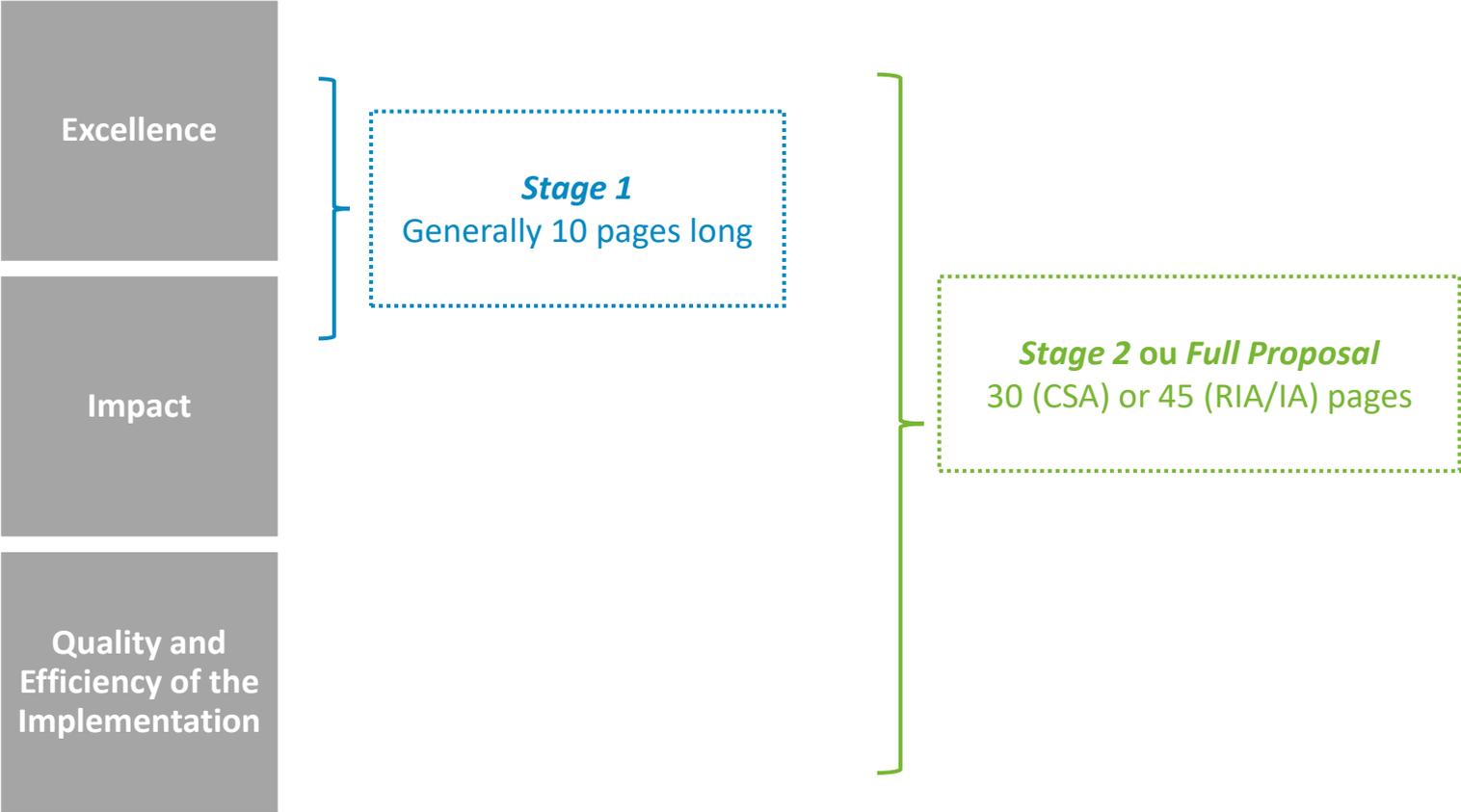


Developing a proposal

Proposal structure

- Part A - Administrative forms
- Part B - Research proposal
 - ✓ Section 1. Excellence
 - ✓ Section 2. Impact
 - ✓ Section 3. Quality and efficiency of the implementation

Developing a proposal



✓ The pages in excess are marked with watermark and are not evaluated.

Developing a proposal

Same general admissibility conditions

- Applications must be submitted before the call deadline, **electronically** via the Funding & Tenders Portal
- Applications must be **complete, readable, accessible and printable**, and include a **plan for the exploitation and dissemination of results**, unless provided otherwise in the specific call conditions.

Consortium composition (collaborative projects)

- at least one independent legal entity established in a Member State, and
- at least two other independent legal entities each established either in a different Member State or an Associated Country.

Source: Webinar: "A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects", European Commission

Developing a proposal

Application form (proposal template)

Same structure

The proposal contains two parts:

- **Part A** (web-based forms) is generated by the IT system. It is based on the information entered by the participants through the submission system in the Funding & Tenders Portal.
- **Part B** is the narrative part that includes three sections that each correspond to an evaluation criterion. Part B needs to be uploaded as a PDF document following the templates downloaded by the applicants in the submission system for the specific call or topic.



Source: Webinar: "A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects", European Commission

Developing a proposal

Application form (proposal template)



1. Excellence

1.1 Objectives and ambition

1.2 Methodology

Developing a proposal

Application form (proposal template)

Part B

- 1. Excellence
- 2. Impact**
- 3. Quality and efficiency of the implementation

2. Impact

2.1 Project's pathways towards impact

2.2 Measures to maximise impact -

Dissemination, exploitation and communication

2.3 Summary

Developing a proposal

Application form (proposal template)

Part B

- 1. Excellence
- 2. Impact
- 3. Quality and efficiency of the implementation**

3. Quality and efficiency of the implementation

3.1 Work plan and resources

3.2 Capacity of participants and consortium

as a whole

Developing a proposal

Evaluation criteria

EXCELLENCE

- ✓ Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes beyond the state-of-the-art.
- ✓ Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, inter-disciplinary approaches, appropriate consideration of the **gender dimension** in research and innovation content, and the quality of **open science practices** including sharing and management of research outputs and engagement of citizens, civil society and end users where appropriate.

IMPACT

- ✓ Credibility of the **pathways** to achieve the expected **outcomes and impacts** specified in the work programme, and the likely scale and significance of the contributions due to the project.
- ✓ Suitability and quality of the **measures to maximize expected outcomes and impacts**, as set out in the dissemination and exploitation plan, including communication activities.

QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

- ✓ Quality and effectiveness of the **work plan**, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.
- ✓ Capacity and role of each **participant**, and extent to which the **consortium** as a whole brings together the necessary expertise.

Source: Webinar: "A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects", European Commission



Developing a proposal

Key principles

- Your proposed work must be within the scope of a work programme topic
- You need to demonstrate that your idea is ambitious and goes beyond the state of the art
- Your scientific methodology must take into account interdisciplinary, gender dimension and open science practices. It must not significantly harm the environment
- You should show how your project could contribute to the outcomes and impacts described in the work programme (the pathway to impact)
- You should describe the planned measures to maximise the impact of your project ('plan for the dissemination and exploitation including communication activities')
- You should demonstrate the quality of your work plan, resources and participants

Source: Webinar: "A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects", European Commission



Selected Opportunities

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